



United Nations Development Programme

المتحدة للتتمية الأمم برنامج



50
YEARS

Project Title	Assistance to Building a Constitution (ABC)
Expected CP Outcome(s):	Outcome 1: Active citizen participation facilitates the democratic transition of the nation
Expected Output(s):	Constitutional Committee supported throughout the constitutional drafting process General population empowered to provide meaningful input make informed decisions on national constitution Logistical and technical support provided to Civil Society Organizations to actively contribute to Constitutional Dialogue
UNDP SP outcome/output:	Outcome 2: Citizen expectations for voice, development, the rule of law and accountability are met by stronger systems of democratic governance Output 2.1. Parliaments, constitution making bodies and electoral institutions enabled to perform core functions for improved accountability, participation and representation, including for peaceful transitions
Executing Entity:	UNDP (DEX/DIM)
Implementing Agencies:	UNDP (DEX/DIM)

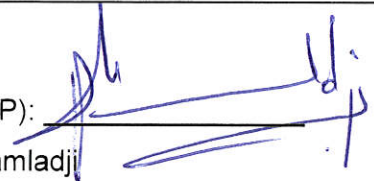
Brief Description


The purpose of the project is to promote citizen's participation in the constitution making process through well-coordinated initiatives that support Libyan civil society organizations, non-governmental organizations, active citizens including women and youth, political decision-makers, parliamentarians and the Constitution Drafting Assembly. The project supports UNSMIL's mandate under Security Council 2009 until the most recent one issued on 27 March 2015 (S/RES/2213).

UNSMIL's activities in the constitution making process are supported by UNDP through complementary programming and projects that facilitate and promote public dialogue and debate on all aspects of the constitution making process and throughout the referendum. Three substantive areas of support are targeted: public outreach, procedural assistance and substantive and technical advice as needed in coordination with UNSMIL. The project ensures full Libyan ownership of the process and content with integrated capacity strengthening components in order that Libyans themselves lead the public dialogue and the constitutional substantive work. Specific awareness, public participation activities will be implemented jointly with the Civic Education project. This document though presents a comprehensive overview of the UNDP support to the Constitution making process.

Programme Period:	July 2016-2017
Key Result Area (Strategic Plan):	
Atlas Award ID:	_____
Start date:	July 2016
End Date	December 2017
LPAC Meeting Date:	July 2016

Total resources required:	USD 1,571,625
Total allocated resources:	USD 506,263
Denmark	USD 506,263
Unfunded budget:	USD 1,065,362

Agreed by (UNDP): 
Name: Noura Hamladji
Title: UNDP Libya Country Director
Date: 28/06/2016

Agreed by(CDA) 
Name: Abdallah Al-Sefat
Title: Head of Secretariat
Date: 28.6.2016



Situation Analysis

The Libyan political transition roadmap, set by the Constitutional Declaration of 2011, includes drafting of a new constitution by the Constitution Drafting Assembly (CDA). Elections to the CDA took place in early 2014 and CDA held its first sitting in April 2014. The preliminary work of its eight committees was published on 24th of December 2014. Since then various forms of discussions on the texts produced by the committees have taken place. They have not however taken a form of wide public consultations but focused rather on ad hoc exchange of views with the citizens. The CDA communication and interaction with Libyan citizens has faced major challenges since its establishment. The reasons for that are political (willingness to remain on the margin of the political crisis) but equally lie in the CDA's very low capacities regarding communication and outreach. Although the CDA rules of procedure refer to the need for the public outreach but the actual mechanisms have never been put in place. Similarly, the communication and work with the media, carried out through the media unit, is being conducted without a clear strategy on an ad-hoc basis.

The Libyan Political Agreement (LPA) endorsed in December 2015 stresses that all parties affirm the need to finalize the constitutional process as per its decided timelines. It then commits all the parties to respect the independence and impartiality of the CDA, and the Government of National Accord (GNA) shall commit itself to undertake all necessary measures to guarantee its security, create a suitable environment that would enable it to work freely, independently, and in a manner that allows it to have unhindered access and communication with all sections of Libyan society, inside and outside Libya.

As the political agreement has not been concluded yet, the provisions included herein remain a mere proposal, which however indicates commitment to both preserving the process and setting an organised time frame for its accomplishment.

Therefore, the timeline for the draft constitution to be presented and to be decided on through a referendum will depend on the development of the political process. However, it remains a matter of critical importance to maintain the campaign on the final constitution is facing serious technical, financial and security challenges. It can be anticipated that if stopped or suspended it would be difficult to revive the constitution-making process and this in turn could have very negative consequences for the overall process of dialogue and conflict resolution in the country.

The draft constitution is ready and it is crucial for the success of the overall process to ensure that the population is well informed about the draft, understands it and is ready to take informed decision whenever the referendum takes place (according to the Constitutional Declaration of 2011 the constitution is to be adopted by the popular referendum by 2/3 of the voters).

UNDP will therefore continue providing support to the constitution making process through direct assistance to the CDA and public outreach throughout the period until December 2017.

UNDP support to Libyan transition process

As a follow up, UNDP and Ministry of Planning organised a Local Project Appraisal Committee (LPAC) meeting on 23rd of May 2013, in the course of which the proposed project was discussed. The meeting was also attended by representatives of academia, civil society and a private sector. It resulted in number of recommendations including ones to project document substantive part as well as to approach.

Participants stressed on importance of public awareness and education on the constitution including engagement of media. This and public participation should be done by strengthening of a role of civil society, engagement of academia and wide outreach to the Libyan population. Surveys will have to take place as well. Emphasis should be put on how to conduct constitution-making process in the most participatory way and on supporting prominent role of media, including social media, which ones should

play in the constitution-making process to ensure transparency and engagement. Libyan expertise, local community leaders (community notables) and actively CSOs should be involved in the process.

Participants confirmed also that UNSMIL would have a lead role under activities in direct support to Constitution Drafting Assembly. Other activities on constitutional dialogue with academia/civil society would be implemented by UNDP in coordination with UNSMIL. UNSMIL constitutional advisor will also participate in all key events of the initiation of the project and its implementation.

Until June 2016 the ABC project focused on raising awareness of citizens on constitutional issues, supporting organisation of events/platforms where the constitutional discussions took place, organizing surveys as well as work with the CSOs. Also, the project delivered direct support, in coordination with UNSMIL, to the Constitution Drafting Assembly while continuing its work in the area of support to a public participation.

Strategy and Results

Given UNSMIL's mandate to promote inclusive political public dialogue and support the constitutional and electoral process, it will be a matter of critical importance to ensure that the Constitution Drafting Assembly is provided with support to effectively discharge its duties to engage in public outreach to raise the awareness of the public about the draft Constitution in a participatory way. To this end, the UNSMIL/UNDP will work to ensure that political actors and CSOs/NGOs are provided with the technical and other assistance required to participate substantially and effectively in the constitutional process. In partnership with UNSMIL, and drawing upon its global network, UNDP will provide technical expertise on public outreach to main actors of the constitutional development process.

UNDP's implementation strategy is based on the fundamental belief that the process and the outcome of the constitutional work must be owned and managed by Libyans. To that end, UNDP has consulted with Libyan civil society actors, on the design and the implementation methodology and approach and will ensure that Libyan CSOs/NGOs are the guardians of the constitutional development process. As partners, Libyan CSOs/NGOs will be leading the national consultation and the public outreach component of the project. As for support to the Constitution Drafting Assembly and support to the Secretariat, UNDP will provide technical assistance and training to the Libyan personnel so that they can efficiently manage the affairs of the Constitution Drafting Assembly members related to participation and ensure that citizens' inputs are incorporated into the new Libyan Constitution. Apart from the CSOs/NGOs the current project has been discussed and developed with relevant Government counterparts, including the Ministry of Culture and Civil Society.

The overall objective of this project is to support Libya in its efforts to finalize the draft constitution that meets the needs of the nation and its people, being appropriate, coherent and technically of good quality, recognised by the Libyan people as a constitution made in Libya and adopted with a sense of pride and ownership. UN/UNDP's strategy is based on the fundamental belief that the process and the outcome of the constitutional work must be Libyan owned and managed.

UNDP Libya plans equally to support implementation of the New Libyan Constitution once this one is in place. Actual activities will be conceptualised once it is clearer what the constitution-making road map will look like. This project is therefore considered a Phase I of UNDP engagement in the constitutional process in Libya with the Phase II – foreseen for the period following promulgation of the Constitution.

The following three outputs of this project will contribute to the preparation of a new national constitution for Libya, which is informed by global best practices, responds to the unique elements of the Libyan context, and is the product of an extensive and broad-based consultative process.

Output 1: Ability of the Constitution Drafting Assembly (CDA) to outreach enhanced.

The CDA's faces considerable challenges in addressing variety of need including technical, substance resources, administrative capacities, ability to communicate and outreach as well as budgetary and security constrains. Support by the UN to the Constitution Drafting Assembly is led politically by UNSMIL, with UNDP providing assistance for technical and operational aspects of the constitutional review process, in particular, technical support to the Assembly's Secretariat (see below) and communication, public outreach (see Outputs 2 and 3). Further specific UNDP support to the Constitution Drafting Assembly (CDA) and sub-committees may include:

Providing technical advice and support for a public outreach and consultation process to be undertaken by the Constitution Drafting Assembly and provide assistance in the organization of these processes. Assistance to the CDA's public information unit on an outreach strategy; outreach and media unit and provide media training to CDA members as needed.

- As needed and requested by UNSMIL, provide international experts on priority issues required by the Constitution Drafting Assembly;
- Support to the Secretariat to provide research, legal analysis, logistics and administrative services to members of the CDA and their sub-committees;
- Collection, collation, and distribution of materials, including provision of international best practices, legal and academic papers from contemporary experiences on constitution making, including from the Arab region.

Output 2: General population knowledge on the new national constitution is enhanced

In order to raise the awareness of the Libyan population and inform the public about the constitution making process, the project will support the development of media, including social one, messages, facilitate public round table discussions and disseminate materials. UNDP will also coordinate with UNSMIL to commission/support the development of option papers by international experts and local academics, NGOs and community organisations based on comparative experiences, with a focus on presenting issues and options rather than positions.

Output 3: Civil Society Engagement in the constitution-making process is strengthened

In order to optimise public participation in the constitutional making process and safeguard the democratic process, the population of Libya, through CSOs/NGOs who can reach out throughout the country, need to be informed adequately of their rights and obligations, as well as constitutional laws and procedures. UNDP recognises that Libyan CSOs/NGOs can and should play a key role in ensuring broad consultation and public outreach, particularly among women, youth and vulnerable groups.

A co-ordinated public outreach plan aimed at increasing the knowledge of the citizens about democratic principles, constitutional process and national issues at the heart of socio-economic and political reforms will be developed and implemented, in cooperation with Libyan CSOs/NGOs in order to increase the knowledge and understanding of citizens on the new constitution. Based on this public outreach strategy, multi-media communications tools and materials will be developed, and capacity built in counterpart CSOs/NGOs, as appropriate. Also, training of trainers from civil society organizations and a small grants program for CSOs/NGOs will be implemented. This output will be implemented in cooperation with UNDP Support for Civic Education during Libyan Transition (SCELT) project.

Gender

The project will pay particular attention to ensure that gender perspective is included in the implementation of the activities. Their social position is deeply rooted in patriarchal values and traditions, especially in the rural areas. Yet, the revolution has begun to change the overall perception of women's role in society. The promotion of the role of women will be central to the post-conflict stabilization of the country and the creation of an inclusive civil society in Libya.

The constitution-making process is one of the most important political processes in the country. It will shape the future of Libya including the role that women will play in political and social life. Based on the law 17 (2013) on the Election of the Constitution Drafting Assembly only 10% of the seats (6) is allocated to women.

Results and Resource Framework

<p>Intended Outcome as stated in the Country Programme Results and Resource Framework:</p> <p>Outcome 1: Active citizen participation facilitates the democratic transition of the nation</p>	
<p>Outcome indicators as stated in the Country Programme Results and Resources Framework, including baseline and targets:</p> <ul style="list-style-type: none"> - Transitional authorities have managed fair and inclusive democratic processes - Number/percentage of civic engagement and monitoring activities of democratic processes implemented by CSO's with specific focus on women and youth 	
<p>Applicable Key Result Area (from 2014-17 Strategic Plan): ABP Priority 6: 12-month national recovery and transition benchmarks and strategies met with UNDP assistance in countries facing prolonged and elevated risk</p>	
<p>Partnership Strategy: DIM</p>	
<p>Project title and ID (ATLAS Award ID): Assistance to Building a Constitution</p>	

INTENDED OUTPUTS	OUTPUT TARGETS	INDICATIVE ACTIVITIES	RESPONSIBLE PARTIES	INPUTS	Data/ and evidence sources
<p>Output 1: Ability of the Constitution Drafting Assembly (CDA) to outreach enhanced.</p> <p>Baseline: The CDA in place with very low communication and outreach capacities.</p> <p>Indicators:</p> <ul style="list-style-type: none"> - Adoption and implementation of a consultative and public outreach process by the CDA - Media/communication strategy for CDA put in place - No. of CDA outreach activities implemented - Ability of CSOs to access the CDA 	<p>The CDA has been provided with the means to implement public consultation and outreach process for receiving public consultations</p> <p>Media/communication strategy for the CDA put in place</p> <p>The CDA provided with assistance in media and communication.</p>	<p>Activity 1.1 Provision of technical assistance and expertise as needed to CDA to support administration, procedures and modus operandi relating to public consultations, including media outreach</p> <p>Activity 1.2 Provision of resources materials related to public outreach</p> <p>Activity 1.3. Provision of substance and process advice/opinions to the CDA (as per the CDA/UNSMIL request)</p>	<p>Constitution Drafting Assembly The CDA Media and Outreach Center UNDP/UNSMIL</p>	<p>International and national consultants and companies Sub-contracts Travel</p>	<p>CDA reports Progress reports from UNDP-commissioned Consultants and Advisors; Media monitoring; From the CDA - e.g. published national statistics and/or media reports, reports from independent oversight bodies and civil society.</p>
<p>Output 2: General population knowledge on the new national constitution is enhanced.</p> <p>Baseline: 1 constitutional survey carried out. 17</p>	<p>Libyan population receive informed messages on the constitution making process and substance</p> <p>Libyan academia and other key</p>	<p>Activity 2.1 sharing best practices</p>	<p>Libyan academic organizations Libyan media organizations Libya Govt.</p>	<p>Sub contracts International and national experts</p>	<p>Contributions on the constitution in Libyan national media channels, including radio, TV, print and</p>

<p>constitutional debates organised.</p> <p>Indicator:</p> <ul style="list-style-type: none"> - Number of workshops based on academic contributions - Number of population targeted by media messages on constitutional process and substance - Number of media strategies developed - Translation of draft constitutional documentation into all proposed national languages for Libya - Number of candidates to the CDA trained in media. 	<p>stakeholders have been engaged in the constitution-making process through the production of papers, organization of public debates and workshops</p> <p>Libyan population engaged in the constitution-making through participation in targeted survey</p> <p>Enhanced coordination between Libyan and international actors in the constitution-making process</p>	<p>Activity 2.2: Facilitate coordination and public round table discussions, trainings and open fora of Libyan/international experts on constitutional issues throughout the country</p> <p>Activity 2.3 Development of media tools/key messages/surveys throughout constitutional process</p> <p>Activity 2.4: Translation, printing and diffusion of draft constitutional materials to Libyan households</p>	<p>Spokesperson UNSMIL PIO</p>	<p>Travel</p>	<p>social media</p> <p>Libyan academic reports</p> <p>Workshop and roundtable reports by engaged stakeholders</p> <p>Press releases.</p> <p>Media reports</p>
<p>Output 3: Civil society engagement in constitution-making process is strengthened.</p> <p>Baseline: Constitutional Dialogues organised by a CSO across the country. Facilitators for constitutional dialogues trained. Funding mechanism for CSO grantees working on constitution launched.</p> <p>Indicators: Number of CSOs supported by UNDP to foster their engagement and inclusion in the Libyan constitution-making process, Capacities of a) women groups, b) youth groups, c) ethnic component groups and d) other CSOs to discuss the draft constitution.</p> <p>Number of small MCGs awarded through competitive and transparent process to organize outreach campaign</p>	<p>CSOs/NGOs are equipped with the necessary tools, instruments and capacity to effectively engage media and outreach campaign</p>	<p>Activity 3.1: Short trainings for civil society actors, on media campaign on constitutional matters</p> <p>Activity 3.2: Support to organization of constitutional dialogue conferences, and participatory processes for civil society actors and Libyans at large</p> <p>Activity 3.3: Small grants programme for activities related to constitutional awareness raising.</p>	<p>Libyan CSOs supported through UNDP's MCG or through other modalities. CDA GNA and CSOs Municipalities Ministry of Local Government Ministry of Planning Ministry of Information UNDP projects</p>	<p>National experts Sub contracts Travel</p>	<p>Visits of National NGO platform websites; Reports of CSO grantees; Media contributions which involve CSOs, women's and youth groups Evaluation reports of MCGs and other grants reports</p>

Work Plan (July-December 2016)

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIMEFRAME (July-Dec) 2016				Funding Source	BUDGET (includes figures for totals of contracts and commitments – not a delivery forecast)
		Q1	Q2	Q3	Q4		
		Total Amount					
<p>Output 1: Ability of the Constitution Drafting Assembly (CDA) to outreach enhanced.</p> <p>Baseline: The CDA in place with very low communication and outreach capacities.</p> <p>Indicators:</p> <ul style="list-style-type: none"> - Number of studies, periodicals, legal texts in Arabic language disseminated to the CDA. - Media/communication strategy for CDA put in place - No. of CDA outreach activities implemented - Ability of CSOs to access the CDA - No. of the CDA members benefiting from technical workshops 	<p>Activity 1.1 Provision of technical support and expertise as needed to CDA to support administration, procedures and modus operandi relating to the public consultation and outreach activities.</p> <p>Action 1: Outreach, management advisor – manager of the CDA president's office</p> <p>Action 2: Substance experts to work remotely or in Libya - as per the needs and request of the CDA, UNSMIL and availability of suitable operational and security arrangements for deployment of experts in Libya</p> <p>Action 3: Support to media and outreach department of the CDA through media advisors and organizing media out reaches.</p> <p>Action 4: Seminars & meetings for the CDA members & staff organized abroad in coordination with the CDA and UNSMIL.</p> <p>Project management costs for output 1 ((Development Operational Services for the output activities (procurement, finance, logistic and M&E and reporting) / DPC Project Staff Personnel</p>						
			X	X	X	Denmark	20,000
				X	X	Denmark	20,000
					X	Denmark	98,277
				X	X	Denmark:	55,000
				X	X	Denmark	7,428
							24,000
SUB-TOTAL Output 1							224,705

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIMEFRAME				Funding Source	PLANNED BUDGET		
		Jul-Dec 2016					Budget Description	Amount USD	
		Q1	Q2	Q3	Q4				
Output 2: General population knowledge on the new national constitution is enhanced. Baseline: 1 constitutional survey carried out. 17 constitutional debates organised. Indicator: Number of workshops based on academic contributions Number of population targeted by media messages on constitutional process and substance Translation of draft constitutional documentation into all proposed national languages for Libya Number of persons receiving draft legal documents	Activity 2.1 Development of media tools/key messages/surveys throughout constitutional process Action 1: Constitution Media outreach campaign with a CSO –dissemination phase of produced materials: TV and radio PSAs, posters and billboards on the draft constitution. Outreach products for referendum.			X	X	Denmark	Micro Capital Grant / 72600	35,000	
	Activity 2.2 Translation, printing and diffusion of draft constitutional materials to Libyan households Project management costs for output 2 (Development Operational Services for the output activities (procurement, finance, logistic and M&E and reporting) Project personnel cost			X	X	Denmark	Translations/ printing (74200)	32,700	
							Direct project cost / 64300	9,197	
SUB-TOTAL OUTPUT 2								10,803	87,700

EXPECTED OUTPUTS And baseline, indicators including annual targets	PLANNED ACTIVITIES List activity results and associated actions	TIMEFRAME				Funding Source	PLANNED BUDGET	
		Q1	Q2	Q3	Q4		Budget Description	Amount
Output 3: Civil society engagement in constitution-making process is strengthened. Baseline: Constitutional Dialogues organised by a CSO across the country. Facilitators for constitutional dialogues trained. Funding mechanism for CSO grantees working on constitution launched. Indicators: - Number of CSOs supported by UNDP to foster their engagement and inclusion in the Libyan constitution-making process,	Activity 3.1: Support to organization of constitutional dialogue conferences for civil society actors and Libyans at large Action 1: public discussions and outreach analysis on women's and youth demands on the Constitution			X	X	Denmark	Institutional contracts International IC National IC	59,860
	Activity 3.2: Small grants programme for community based activities relating to constitutional awareness raising.			X	X	Denmark	Grants/contract	60,000
	Project management costs for output 3 (Development Operational Services for the output activities (procurement, finance, logistic and M&E and reporting) Project personnel cost			X	X	Danmark	DPC / 64300 Staff COST / 74100	4,500 8,497
SUB-TOTAL OUTPUT 3								132,857
Project General Operating Expense ¹				X	X			23,500
SUB TOTAL OUTPUTS								468,762
GMS (8%) ²								37,501
TOTAL								506,263

1 This is project percentage share of the office rent, security, utilities and maintenance, communications expenses, supplies, information communications, technical system support expenses etc in Libya and Tunis.

2 Fees recovers organizational infrastructure cost globally, the cost covers country representation to advance UNDP core mandate and global programme goal, corporate activities, partially covering staff for their core functions that is not directly related to the development activities.

Annual Work Plan-Jan-December 2017

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIMEFRAME				BUDGET (includes figures for totals of contracts and commitments – not a delivery forecast)
		(Jan-Dec) 2017				
		Q1	Q2	Q3	Q4	
Output 1: Constitution Drafting Assembly (CDA) supported Baseline: The CDA in place with very low communication and outreach capacities. Indicators: <ul style="list-style-type: none"> - Number of studies, periodicals, legal texts in Arabic language disseminated to the CDA. Media/communication strategy for CDA put in place - No. of CDA outreach activities implemented - Ability of CSOs to access the CDA - No. of the CDA members benefiting from technical workshops 	Activity 1.1 Provision of technical support and expertise as needed to CDA to support administration, procedures and modus operandi relating to the public consultation and outreach activities. Action 1: Outreach, management advisor – manager of the CDA president's office Action 2: Substance experts to work remotely or in Libya - as per the needs and request of the CDA, UNSMIL and availability of suitable operational and security arrangements for deployment of experts in Libya Action 3: Support to media and outreach department of the CDA through media advisors and organizing media out reaches. Action 4: Seminars for the CDA members organized abroad in coordination with the CDA and UNSMIL.	X	X	X	X	
		X	X	X	X	41,000
		X	X	X	X	45,000
		X	X	X	X	200,000
		X	X	X	X	95,000
		X	X	X	X	16,500
		X	X	X	X	38,080
SUB-TOTAL Output 1						435,580

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIMEFRAME Jan-Dec 2017				Funding Source	PLANNED BUDGET	
		Q1	Q2	Q3	Q4		Budget Description	To be mobilized
		Output 2: General population is empowered to provide meaningful input and make informed decisions on the national constitution. Baseline: 1 constitutional survey carried out. 17 constitutional debates organised. Indicator: Number of workshops based on academic contributions Number of population targeted by media messages on constitutional process and substance Translation of draft constitutional documentation into all proposed national languages for Libya Number of persons receiving draft legal documents	Activity 2.1 Development of media tools/key messages/surveys throughout constitutional process Action 1: Constitution Media outreach campaign with a CSO –dissemination phase of produced materials: TV and radio PSAs, posters and billboards on the draft constitution. Outreach products for referendum.				X	X
Activity 2.2 Translation, printing and diffusion of draft constitutional materials to Libyan households Project management costs for output 2 (Development Operational Services for the output activities (procurement, finance, logistic and M&E and reporting) Project personnel cost			X	X	To be mobilized	Translations/ printing (74200) Direct project cost / 64300	160,000 18,394	
SUB-TOTAL OUTPUT 2							305,881	

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIMEFRAME				Funding Source	PLANNED BUDGET	
		Jan-Dec 2017					Budget Description	Amount
		Q1	Q2	Q3	Q4			
Output 3: Support to Civil Society Engagement in the constitution-making process Baseline: Constitutional Dialogues organised by a CSO across the country. Facilitators for constitutional dialogues trained. Funding mechanism for CSO grantees working on constitution launched. Indicators: - Number of CSOs supported by UNDP to foster their engagement and inclusion in the Libyan constitution-making process,	Activity 3.1: Support to organization of constitutional dialogue conferences for civil society actors and Libyans at large Action 1: public discussions and outreach on women's demands for the draft Constitution – participatory discussions on demands of women, youth and minorities.	X	X	X	X	To be mobilized	Institutional contracts International IC National IC	75,000
	Activity 3.2: Small grants programme for community based activities relating to constitutional awareness raising.	X	X	X	X	To be mobilized	Grants/contract	85,000
	Project management costs for output 3 (Development Operational Services for the output activities (procurement, finance, logistic and M&E and reporting) Project personnel cost	X	X	X	X	To be mobilized	DPC / 64300 Staff COST / 74100	10,500 27,486
SUB-TOTAL OUTPUT 3								197,486
Project General Operating Expense								47,000
SUB TOTAL OUTPUTS								986,447
GMS (8%)								78,916
TOTAL								1,065,363

Integrated Project Structure

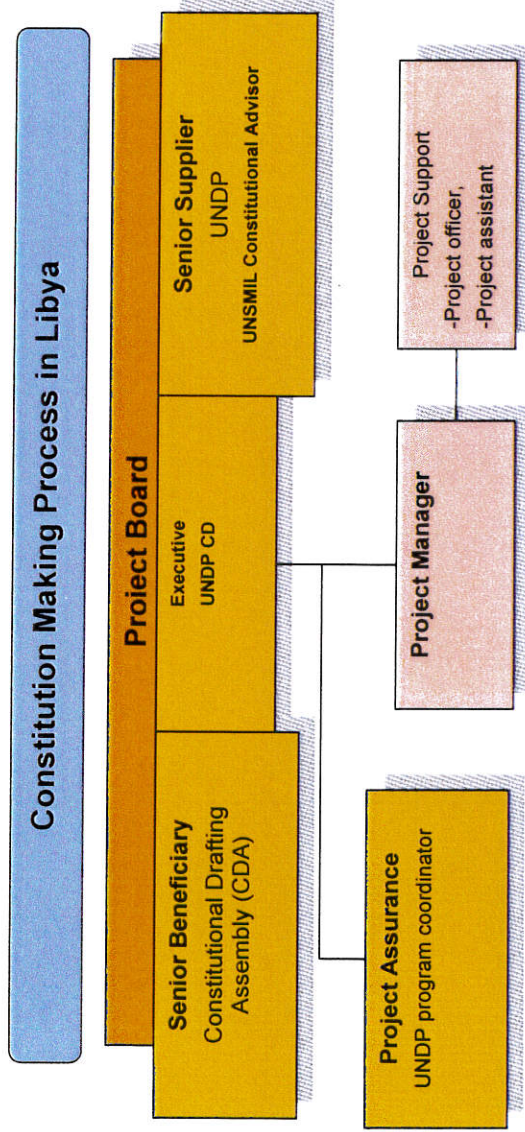
The SRSG will have the overall supervision of all UN constitutional support. UN Constitutional Support will be coordinated by Constitutional Advisor to the SRSG, who will provide guidance and ensure coherence of the joint work by UNSMIL and UNDP on the constitutional support activities. The UN Constitutional Advisor will work under the overall supervision of the SRSG/UNSMIL.

The UNDP Project Manager will report to UNDP Country Director and will work in coordination with UNSMIL. Any support by UNDP to the Constitutional Drafting Assembly, in terms of public outreach, procedural assistance and/or substantive technical advice to the drafting committee, will be politically negotiated and led by UNSMIL, with technical support being implemented by UNDP. It is not envisaged that the UNSMIL and UNDP Constitutions team will be co-located, in order to ensure that UNDP has appropriate space to continue to engage with local CSOs/NGOs. However, the UNDP Project Manager will meet regularly with the UNSMIL Constitutional Advisor to discuss progress with the Project and any issues for follow up. UNSMIL will also share relevant political information. UNSMIL will be represented on the Project Board, and will participate in regular coordination meetings, in quarterly decision-making and in annual work planning. The UNDP project results will be reviewed through the Project Board.

Establishing an effective project management structure is crucial for success. The UNDP Project Management structure consists of roles and responsibilities that bring together the various interests and skills involved in, and required by, the project. The details of this structure are:

- **Project Board:** The Project Board approves the annual work plan (AWP). The Project Board may also review and approve project quarterly plans when required and authorizes any major deviation from these agreed quarterly plans.
- **Project Assurance:** The project assurance role supports the Project Board by carrying out objective and independent project oversight and monitoring functions. This role ensures appropriate project management milestones are managed and completed.
- **Project Manager:** The Project Manager has the authority to run the project on a day-to-day basis on behalf of the Implementing Partner within the constraints laid down by the Board.

Project Management Structures



Implementation Modalities

The project will be implemented under DIM modality. UNDP may implement activities either directly or through contracted partners. Contracting will be carried out through procurement modalities applicable for service providers as well as through programming tools relevant to work with CSOs like Micro Capital Grant Agreement. Under the MCG arrangements UNDP may provide funds to finance small grant proposals submitted by CSOs in line with the project requirements. As recipient of grants, CSOs will be accountable for achieving the grant objective on non-profit basis. UNDP may also procure services of external company to manage and distribute grants to CSOs if this contributes to achievement of the deliverables under this project. The decision on choosing appropriate implementation/contracting modalities will rest upon UNDP pertinent UNDP's rules and procedure.

Monitoring Framework and Evaluation

In accordance with the programming policies and procedures outlined in the UNDP User Guide, the project will be monitored through the following:

- On a quarterly basis, a quality assessment shall record progress towards the completion of key results, based on quality criteria and methods captured in the Quality Management table below.
- An Issue Log shall be activated in Atlas and updated by the Project Manager to facilitate tracking and resolution of potential problems or requests for change.
- A risk log shall be activated in Atlas and regularly updated by reviewing the external environment that may affect the project implementation.
- Based on the above information recorded in Atlas, a Project Progress Reports (PPR) shall be submitted by the Project Manager to the Project Board through Project Assurance, using the standard report format available in the Executive Snapshot.
- a project Lesson-learned log shall be activated and regularly updated to ensure on-going learning and adaptation within the organization, and to facilitate the preparation of the Lessons-learned Report at the end of the project
- a Monitoring Schedule Plan shall be activated in Atlas and updated to track key management actions/events

Legal Context

This project document shall be the instrument referred to as such in Article 1 of the SBAA between the Government of Libya and UNDP, signed on 20 May 1976.

Consistent with the Article III of the Standard Basic Assistance Agreement, the responsibility for the safety and security of the executing agency and its personnel and property, and of UNDP's property in the executing agency's custody, rests with the executing agency.

The executing agency shall:

- a) put in place an appropriate security plan and maintain the security plan, taking into account the security situation in the country where the project is being carried;
- b) assume all risks and liabilities related to the executing agency's security, and the full implementation of the security plan.

UNDP reserves the right to verify whether such a plan is in place, and to suggest modifications to the plan when necessary. Failure to maintain and implement an appropriate security plan as required hereunder shall be deemed a breach of this agreement.

The executing agency agrees to undertake all reasonable efforts to ensure that none of the UNDP funds received pursuant to the Project Document are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP hereunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999).

Risk analysis and mitigation strategy

Identified risks	Type	Probability	Mitigation measure
Risk 1. Political uncertainty of the CDA's position within the current crisis	Political	High	UNDP will keep monitoring closely the political developments and
Risk 2. Possible mistrust of civil society partners in government institutions	Political	Low/Medium	UNSMI/UNDP will continue supporting CSOs/NGOs.
Risk 3. The capacity of CDA is limited due to lack of subject-matter expertise, personnel and technical skills.	Operational	Low/medium	UNSMIL/UNDP will provide international expertise, technical support and training to
Risk 4. The ongoing crises may impact on the quality of public dialogue and broad participation and media campaign	Political and security	High	Devise creative approach for the implementation of the public outreach programme with CSOs. NGOs.
Risk 5. Limited capacity of Libyan CSOs to deliver programmes in a timely manner.	Operational	Medium	UNDP to provide immediate and ongoing technical support to CSOs/NGOs.
Risk 6. Security situation does not allow outreach to all parts of the country.	Security	Medium	UNSMIL/UNDP will put in place contingency planning activities, remote support. Develop a business continuation strategy with UNDSS
Risk 7: Legal	Legal	Medium	UNDP/UNSMIL to get prepared for new sessions of CDA